



**EDUCATION  
CANNOT  
WAIT**

a global fund for education in emergencies

# ECW Secretariat 2021 Annual Workplan

ExCom meeting 23-24 November

# AWP 2020 ACHIEVEMENTS

# Planning and Operating Context in 2020

- Despite the unexpected and challenging context of a pandemic, ECW delivered on its targets of 10 MYRPs, while also releasing an unprecedented number of FERs in direct response to the COVID-19 crisis.
- Through programming and re-programming, close coordination with in-country governments and implementing partners, ECW investments supported continuous and distant education during school closures, as well as the return to school.

# Achievements in 2020

**Strategic  
Objective 1:  
Increasing  
Political  
Support**

## ECW Voice and Mission strengthened

- ✓ **Global news** : NYT, Xinhua, Boston Globe, India Times, Al Arabiya, etc etc.
- ✓ **Website Expansion**: 300% growth in ECW website users.
- ✓ **Digital Media Expansion**: 100% growth across ECW's social media channels.
- ✓ **Global high-level launch** of ECW's Annual Report 2019 and **Global High-Level UNGA Event**.
- ✓ **UN leadership recognized education** as priority in crisis countries.

**Strategic  
Objective 2:  
Increase  
Financing For  
EiEPC**

- ✓ **ECW Speed in crisis reaffirmed**: Response to 33 COVID-19 affected crisis countries already in April and June (USAID and PRM), Theirworld, Canada, Netherlands, Germany, Norway and LEGO.
- New government donors**: Finland
- New private sector partners**: Porticus & Verizon
- Private sector contributions reached US\$43 million.**

# Achievements in 2020

**Strategic  
Objective 3:  
*Improve Joint  
Planning and  
Responses***

**8 MYRPs developed** : Colombia, Ecuador, Peru, DRC, Nigeria, Mali, Niger, Burkina Faso

**2 Regional MYRPs developed**: South America, the Sahel

**FERs reached 34 countries**, with a record amount of **US\$ 66 million**, including COVID-19 appeal.

Thanks to coordination and diversification, ECW reached **233 grants** since its inception, of which **122 grants were issued in 2020**, representing **52% of all the grants** to date.

All investments (MYRPs and FERs)integrated: **Gender, Protection, MHPSS.**

# Achievements in 2020

**Strategic  
Objective 4  
*Strengthen  
Capacity to  
Respond***

**Localization reached 26%**, exceeding the Grand Bargain target of 25%.

**Established inter-cluster synergies:** the protection cluster and the WASH cluster.

**Invested in risk-informed programming** through the Global Education Cluster and UNHCR.

**Innovated in distance learning** through partnership with UNHCR.

**Strengthened quality assurance** through new MYRP Instructions Template and Updated FER Guide.

# Achievements in 2020

## Strategic Objective 5 *Improve Accountability*

### Analysis:

- **Annual Results Report** produced and launched.
- **Initial Cost-per-child analysis** produced and included in quantitative database.
- **In-country RM tracking tool and annual analytical assessment** developed.

### Evaluations:

- **FER evaluation** finalised.
- **Advisory Group for MYRP evaluation** established and **TORs** finalized.

### Due diligence:

**Risk management and safeguarding** developed.

# Achievements in 2020

## Strategic Objective 6 *Management Objective*

**Operational Manual** finalized and approved by HLSG and appendices progressing.

**Internal Business Process** updated (SoPs, finance, HR etc.)

**Grants management systems**, processes and guidance strengthened.

**COVID risk matrix** further developed and refined, and risks being monitored. (**Risk Report** to be completed by end 2020).

# Summary status of 2020 targets

**Despite the challenging context ECW has met its AWP 2020 targets, as follows:**

## **Exceeded targets:**


MYRPs: 8 MYRPs +2 regional

FERs: spanning 34 countries/context, totaling US\$ 66M. Reaffirmed ECW's speed and focus on forcibly displaced (refugees and IDPs).

## **Met targets:**

FER Evaluations, Risk Report, Operational manual, FER & MYRP guidance and templates, joint planning & quality programme, strengthening partners' capacities, ECW voice and mission globalized, grants data management strengthened.

## **Not met target:**

 Due to COVID-19, financial RM target was not reached. This requires collective support from risk-owners in the governance structure, including ExCom and HLSG.

# AWP 2021 Strategic Priorities

# Process of developing the Annual Workplan

- The 2021 AWP is results-based and it is aligned with the ECW Strategic Plan 2018-2021, and the Collective Results Framework.
- Planned outcomes and results are driven by the need to achieve the systemic outcomes from the recently revised ECW Results Framework.
- The AWP 2021 reflects the request by ExCom not to have an output/activity-oriented AWP and reflects a shift to an outcome and strategic level AWP.
- The Annual Workplan captures rich discussions that took place during the Secretariat 2020-2021 Work-planning Retreat in November.

# Overall Goal and Key Priorities

## SP Overall goal:

Reach an additional two million children and adolescents with holistic, quality education in emergency contexts and protracted crises (EiEPC) situations via an increasingly diverse range of implementing partners

## Key priorities:

**Mobilize in 2021 at least of 30% of the min. target of US\$ 400m (2021-2023)**

**Optimize ECW added value (Hum/Devt nexus and coherence)**

**Enhance accountability**

**Generate actionable evidence and strengthen capacities**

# How will we achieve targets in 2021?

**Resource**  
**Results**  
**Accountability**  
**Evidence**

Scale up advocacy & communication, targeting new areas and stakeholders for growth

Step up strategic donor engagement and increase both Trust Fund and in-country financing

Expand MYRPs as per Strategic Plan. Libya, Burundi, Lebanon, Iraq, Haiti, Cameroon, Sudan and Pakistan

Strengthen due diligence frameworks: risks managed and reduced

Strengthen capacities: joint needs assessment and joint reporting

Rigorous monitoring and evaluation, enhance EiEPC data, learning outcomes measurement and innovations

# How will we achieve targets in 2021?

## Reports, Evaluations and Tools

Capacity development framework developed

MYRP Evaluation and Summative Evaluations completed

2020 Annual Results Report

Grants management, reporting and analysis online tool developed

ECW website revamped

## Fit for Purpose

Business processes updated and streamlined

Financial management, monitoring and reporting strengthened

Strategic Planning advanced, performance monitored and informed decision making supported



**THANK YOU**